

				2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
				£	£	£	£	£	£	£	£	£
				ACTUAL	ACTUAL	ACTUAL	Actual	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Driver Licences												
Mixture of 3 Year and 1 Year Licences												
Total Costs				46,141	41,651	31,045	34,633	37,577	38,704	39,865	41,061	42,293
TOTAL EXPENDITURE				46,141	41,651	31,045	34,633	37,577	38,704	39,865	41,061	42,293
		No of Licences	Current Fee	Proposed Fee								
			£	£	ACTUAL	ACTUAL	ACTUAL	Actual	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Income 2016/17												
		25	300.00		2,500							
		124	240.00		9,920							
					2,181							
Total Income for 2016/17				149	14,601							
Income 2017/18												
		21	300.00	456.00	2,100	2,100						
		24	240.00	406.00	1,920	1,920						
		1	300.00	456.00	152	152						
		3	240.00	406.00	406	406						
					818	818						
Total Income for 2017/18				49	5,396	5,396	0	0				
Income 2018/19												
		11		456.00	1,672	1,672	1,672					
		139		406.00	18,814	18,814	18,814					
		8		145.00	1,160							
		2		162.00	324							
				119.00	40	40	40					
Total Income for 2018/19				160	22,009	20,525	20,525	0				
Income 2019/20												
		6		456.00		912	912	912				
		56		406.00		7,579	7,579	7,579				
		24		162.00		3,888						
		68		145.00		9,860						
				-9.00		-3	-3	-3				
Total Income for 2019/20				154	0	22,236	8,488	8,488				
Income 2020/21												
		2		456.00			304	304	304			
		14		406.00			1,895	1,895	1,895			
		3		162.00			486					
		75		145.00			10,875					
				-1,501.50			-501	-501	-501			
Total Income for 2020/21				94	0	0	13,059	1,698	1,698	0	0	0
Income 2021/22												
		2		404.00				269	387	387	0	
		66		354.00				7,788	7,906	7,906	0	
		10		145.00				1,450	0	0	0	
		107		128.00				13,696	0	0	0	
		124		52.00				6,448	0	0	0	
		0		85.00				0	0	0	0	
Total Income for 2021/22				309	0	0	0	29,651	8,293	8,293	0	0
Income 2022/23 - ongoing - assume 3 year licence phased out												
		3		404.00					404	404	404	
		43	39.00	354.00					5,074	5,074	5,074	
		15		145.00					2,175	0	0	
		70		128.00					8,960			
		92		52.00					4,784	0	0	
				85.00					0	0	0	
Total Income				223	0	0	0	0	21,397	5,478	5,478	0
Income 2023/24 - assume 3 year licence phased out												
		3		404.00					404	404	404	
		66		354.00					7,788	7,788	7,788	
		11		160.00					1,760			
		86		143.00					12,298			
		100		52.00					5,200			
				85.00								
Total Income				266					27,450	8,192	8,192	
Income 2024/25 - assume 3 year licence phased out												
		3		404.00					404	404	404	
		56		354.00					6,608	6,608	6,608	
		11		160.00					1,760			
		86		143.00					12,298			
		105		52.00					5,460			
				85.00								
Total Income				261						26,530		
OTHER INCOME/ADJ (inc CRB / DVLA CHECKS & Refunds)					0	0	-17	-580	0	0	0	
TOTAL INCOME					42,006	48,157	42,055	39,257	31,388	41,221	40,200	
Less Costs from Row 8					-46,141	-41,651	-31,045	-34,633	-37,577	-38,704	-39,865	- 41,061 - 42,293
Surplus / (Deficit)				Deficit (-)	-4,134	6,506	11,010	4,624	-6,189	2,517	335	
Reserves												
					2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2,024
					-24,574	-28,708	-22,203	-11,193	-6,569	-12,758	-10,241	- 9,906
					-4,134	6,506	11,010	4,624	-6,189	2,517	335	
					-28,708	-22,203	-11,193	-6,569	-12,758	-10,241	-9,906	

Vehicle Licences							2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
							£	£	£	£	£	£	£	
Total Costs							78,886	95,941	83,313	68,555	54,677	59,325	61,104	62,938
							ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE
TOTAL EXPENDITURE							78,886	95,941	83,313	68,555	54,677	59,325	61,104	62,938
	No of Licences	Current Fee		Proposed Fee	Yearly ongoing									
Private hire														
Licence	N/A		23/24											
Licence	24	225.00	274.00	225.00	24	8,550	6,975	7,650	5,850	5,850	5,400	6,576	5,400	
Replacement vehicle	10	75.00		75.00	10	1,050	1,425	1,125	375	750	750	750	750	
Inspection (ceased 20/21? No 102)	0	47.00		47.00	0	4,230	3,854	3,196	1,222	0	0	0	0	
Re-Tests No 15)	0	12.50		12.50	0	113	50	125	63	0	0	0	0	
Hackney carriage														
Licence	165	243.00	296.00	243.00	165	59,778	59,535	56,862	47,871	43,011	40,095	57,720	57,720	
Replacement vehicle	35	75.00		75.00	35	3,750	4,875	3,900	1,350	2,550	2,625	2,625	2,625	
Inspection (ceased 20/21?) (656)	0	47.00		47.00	0	25,380	23,030	23,218	9,447	0	0	0	0	
Re-Tests (81)	0	12.50		12.50	0	700	350	963	488	0	0	0	0	
Door Signs x 2	50	15.00		15.00	50					1,080	750	750	750	
Trailer Inspections Non Braked	0	23.00		23.00	0					0	0	0	0	
Plates	7	12.00		12.00	7					84	84	84	84	
Door signs (single £7.50)	8	7.50		7.50	8					60	60	60	60	
Cards	0	6.00		6.00	0					24	0	0	0	
Income Adj to match Finance System							1,746	2,200	1,654	-1,097	1,211	0	0	0
TOTAL INCOME							105,297	102,294	98,693	65,568	54,620	49,764	68,565	67,389
Surplus / (Deficit)							26,411	6,353	15,380	-2,987	-57	-9,561	7,461	4,451
Reserve														
Brought Forward						2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
Surplus/(Deficit)						(33,828)	(7,418)	(1,064)	14,316	11,329	11,272	1,712	9,172	
Carry Forward						26,411	6,353	15,380	-2,987	-57	-9,561	7,461	4,451	
						(7,418)	(1,064)	14,316	11,329	11,272	1,712	9,172	13,624	

2 to 5 Vehicles	0	£1,085							0	0					
Over 5 Vehicles	0	£1,345							0	0					
Total Income 2022/23				0	0	0	0	0	260	260	260	260	260	0	0
Income 2023/24															
Single	5	£325	Due 28/29							374	374	374	374	374	0
2 to 5 Vehicles	1	£1,085								250	250	250	250	250	0
Over 5 Vehicles	1	£1,345		Due 28/29							309	309	309	309	309
Total Income 2023/24				0	0	0	0	0	0	933	933	933	933	933	0
Income 2024/25															
Single	5	£325	Due 28/29								374	374	374	374	374
2 to 5 Vehicles	0	£1,085													
Over 5 Vehicles	0	£1,345		Due 28/29											
Total Income 2024/25				0	0	0	0	0	0	0	374	374	374	374	374
Income 2025/26															
Single	5	£325	Due 28/29									374	374	374	374
2 to 5 Vehicles	0	£1,085													
Over 5 Vehicles	0	£1,345		Due 28/29											
Total Income 2025/26				0	0	0	0	0	0	0	0	374	374	374	374
Income 2026/27															
Single	5	£325	Due 28/29										374	374	374
2 to 5 Vehicles	0	£1,085													
Over 5 Vehicles	0	£1,345		Due 28/29											
Total Income 2026/27				0	0	0	0	0	0	0	0	0	374	374	374
Income 2027/28															
Single	5	£325	Due 28/29											374	374
2 to 5 Vehicles	0	£1,085													
Over 5 Vehicles	0	£1,345		Due 28/29											
Total Income 2027/28				0	0	0	0	0	0	0	0	0	0	374	374
Income 2028/29															
Single	5	£325													374
2 to 5 Vehicles	1	£1,085													250
Over 5 Vehicles	1	£1,345													309
Total Income 2028/29				0	0	0	0	0	0	0	0	0	0	0	933
TOTAL INCOME				1,033	1,844	2,373	2,742	2,294	2,229	2,351	2,196	2,201	2,315	2,429	2,429
Expenditure				-1,706	-2,270	-2,093	-2,075	-2,122	-2,302	-2,371	-2,442	-2,515	-2,591	-2,669	-2,749
Surplus/(Deficit)		Deficit (-)		-673	-427	279	667	172	-73	-20	-246	-314	-276	-240	-320
Reserves				2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Brought Forward				-10,735	-11,408	-11,835	-11,555	-10,889	-10,717	-10,789	-10,809	-11,056	-11,370	-11,646	-11,885
Surplus/(Deficit)				-673	-427	279	667	172	-73	-20	-246	-314	-276	-240	-320
Carry Forward				-11,408	-11,835	-11,555	-10,889	-10,717	-10,789	-10,809	-11,056	-11,370	-11,646	-11,885	-12,205

Breakdown Accumulated Reserve Position as at 31st March 2022

Linked to both G754 Recharges and Direct Costs sheet

21/22 (-Surplus)/Deficit	Drivers Account	Vehicles Account	Operators Account	Total
	10.00%	19.00%	0.75%	
Reserve Accumulated Total as at 31st March 2021	6,568.44	-11,271.89	10,716.11	6,012.66
Expenditure:				
Employees Related Expenses	17,494.00	33,238.60	1,312.05	52,044.65
Supplies and Services:				
Printing, Stationery & Office Expenditure	60.00	3,114.00	4.50	3,178.50
CRB Checks	7,147.00	0.00	0.00	7,147.00
DVLA Checks	1,000.00	0.00	0.00	1,000.00
Communications & Computing	462.90	879.51	34.72	1,377.13
Inspection Costs	0.00	0.00	0.00	0.00
Training costs (members)	100.00	190.00	7.50	297.50
Other Fees & Services	412.00	228.00	9.00	649.00
Subscriptions	80.00	152.00	6.00	238.00
Refunds / Other	0.00	0.00	0.00	0.00
Recharges from Other Services:				
Communications	137.66	261.56	10.32	409.54
Executive Board	333.96	634.53	25.05	993.53
Corporate Support	151.75	288.32	11.38	451.44
Corporate Finance	1,455.84	2,766.10	109.19	4,331.13
Human Resources	405.95	771.31	30.45	1,207.71
ICT	2,399.46	4,558.98	179.96	7,138.40
Digital Services	387.34	735.95	29.05	1,152.34
Legal Services & Data Protection	862.89	1,639.50	64.72	2,567.11
Payroll	84.38	160.32	6.33	251.03
Customer Contact Centre	1,611.67	3,062.17	120.88	4,794.71
Corporate Enforcement	265.21	503.89	19.89	788.98
Transformation	193.96	368.52	14.55	577.02
Depot Management & Admin (Office Accommodation)	864.08	1,641.75	64.81	2,570.64
Corporate Health & Safety	30.10	57.19	2.26	89.54
Environmental Health & Licensing Admin	2,929.52	5,566.09	219.71	8,715.32
Income:				
Fees & Charges	-41,500.00	-50,000.00	-2,229.00	-93,729.00
(-Surplus)/Deficit Total for 21/22	-2,630.33	10,818.27	53.30	8,241.24
Reserve Accumulated Total as at 31st March 2022	3,938.10	-453.62	10,769.41	14,253.90

Other Licensing	TOTAL
70.25%	
0.00	6,012.66
122,895.35	174,940.00
421.50	3,600.00
0.00	7,147.00
0.00	1,000.00
3,251.87	4,629.00
1,600.00	1,600.00
702.50	1,000.00
1,843.00	2,492.00
562.00	800.00
0.00	0.00
967.08	1,376.62
2,346.08	3,339.61
1,066.02	1,517.46
10,227.30	14,558.43
2,851.82	4,059.53
16,856.22	23,994.62
2,721.07	3,873.41
6,061.82	8,628.93
592.76	843.79
11,321.97	16,116.68
1,863.07	2,652.05
1,362.55	
6,070.16	8,640.80
211.45	300.99
20,579.87	29,295.19
-104,805.00	-198,534.00
111,570.44	119,811.68
0.00	14,253.90

<u>Ref</u>	<u>st Cen</u>	<u>Cost Centre Name</u>	<u>Account</u>	<u>Account Name</u>	<u>Budgets or</u> <u>Forecast 2022/23</u>	<u>Taxi Drivers</u> <u>10.00%</u>	<u>Taxi Vehicles</u> <u>19.00%</u>	<u>Operators</u> <u>0.75%</u>	<u>Other Licensing</u> <u>70.25%</u>
B	G754	LICENSING TEAM & SUPPORT	B 10100	SALARIES - BASIC (PERM)	97,990.00	9,799.00	18,618.10	734.93	68,837.98
B	G754	LICENSING TEAM & SUPPORT	B 10120	SALARIES - OVERTIME	2,400.00	240.00	456.00	18.00	1,686.00
B	G754	LICENSING TEAM & SUPPORT	B 10200	NATIONAL INSURANCE - SALARIES	10,520.00	1,052.00	1,998.80	78.90	7,390.30
B	G754	LICENSING TEAM & SUPPORT	B 10240	National Insurance Class1A	-100.00	10.00	19.00	0.75	70.25
B	G754	LICENSING TEAM & SUPPORT	B 10300	PENSION - SALARIES	20,600.00	2,060.00	3,914.00	154.50	14,471.50
B	G754	LICENSING TEAM & SUPPORT	B 10500	EMPLOYEE PAYROLL ALLOWANCES	3,130.00	313.00	594.70	23.48	2,198.83
B	G754	LICENSING TEAM & SUPPORT	B 11200	TRAINING EXPENSES	1,500.00	150.00	285.00	11.25	1,053.75
B	G754	LICENSING TEAM & SUPPORT	B 40090	PURCHASES - CLEANING	-	-	-	-	-
B	G754	LICENSING TEAM & SUPPORT	B 34000	TRAVELLING ALLOWANCE - GENERAL	300.00	30.00	57.00	2.25	210.75
B	G754	LICENSING TEAM & SUPPORT	B 40000	PURCHASES - GENERAL EQUIPMENT	500.00	50.00	95.00	3.75	351.25
B	G754	LICENSING TEAM & SUPPORT	B 42000	PROTECTIVE CLOTHING	200.00	20.00	38.00	1.50	140.50
B	G754	LICENSING TEAM & SUPPORT	B 43010	BOOKS/CDS	0.00	-	-	-	-
B	G754	LICENSING TEAM & SUPPORT	B 43040	PRINTING MATERIALS	100.00	10.00	19.00	0.75	70.25
B	G754	LICENSING TEAM & SUPPORT	B 44000	LEGAL FEES	1,000.00	100.00	190.00	7.50	702.50
B	G754	LICENSING TEAM & SUPPORT	B 45230	COMPUTER SOFTWARE LICENCES	0.00	-	-	-	-
B	G754	LICENSING TEAM & SUPPORT	B 45240	COMPUTER MAINTENANCE	0.00	-	-	-	-
B	G754	LICENSING TEAM & SUPPORT	B 45280	SOFTWARE SUPPORT & MAINTENANCE	4,629.00	462.90	879.51	34.72	3,251.87
B	G754	LICENSING TEAM & SUPPORT	B 46230	MEMBERS - TRAINING	1,000.00	100.00	190.00	7.50	702.50
B	G754	LICENSING TEAM & SUPPORT	B 46310	CONFERENCE EXPENSES - OFFICERS	0.00	-	-	-	-
B	G754	LICENSING TEAM & SUPPORT	B 48200	SUBSCRIPTIONS	800.00	80.00	152.00	6.00	562.00
B	G754	LICENSING TEAM & SUPPORT	B 51000	CONTRACTED SERVICES	38,600.00	3,860.00	7,334.00	289.50	27,116.50
B	G754	LICENSING TEAM & SUPPORT	B 70240	Communications	1,376.62	137.66	261.56	10.32	967.08
B	G754	LICENSING TEAM & SUPPORT	B 70000	Executive Board	3,339.61	333.96	634.53	25.05	2,346.08
B	G754	LICENSING TEAM & SUPPORT	B 70010	Corporate Support	1,517.46	151.75	288.32	11.38	1,066.02
B	G754	LICENSING TEAM & SUPPORT	B 70040	Corporate Finance	14,558.43	1,455.84	2,766.10	109.19	10,227.30
B	G754	LICENSING TEAM & SUPPORT	B 70070	Human Resources	4,059.53	405.95	771.31	30.45	2,851.82
B	G754	LICENSING TEAM & SUPPORT	B 70080	ICT	23,994.62	2,399.46	4,558.98	179.96	16,856.22
B	G754	LICENSING TEAM & SUPPORT	B 70320	Digital Services Team	3,873.41	387.34	735.95	29.05	2,721.07
B	G754	LICENSING TEAM & SUPPORT	B 70100	Legal Services & Data Protection	8,628.93	862.89	1,639.50	64.72	6,061.82
B	G754	LICENSING TEAM & SUPPORT	B 70120	Payroll	843.79	84.38	160.32	6.33	592.76
B	G754	LICENSING TEAM & SUPPORT	B 70180	Customer Contact Centre	16,116.68	1,611.67	3,062.17	120.88	11,321.97
B	G754	LICENSING TEAM & SUPPORT	B 70330	Corporate Enforcement	2,652.05	265.21	503.89	19.89	1,863.07
B	G754	LICENSING TEAM & SUPPORT	B 70130	Transformation	1,939.57	193.96	368.52	14.55	1,362.55
B	G754	LICENSING TEAM & SUPPORT	B 70030	Depot Management & Admin (Office Accor	8,640.80	864.08	1,641.75	64.81	6,070.16
B	G754	LICENSING TEAM & SUPPORT	B 70350	Corporate Health & Safety	300.99	30.10	57.19	2.26	211.45
B	G754	LICENSING TEAM & SUPPORT	B 70250	Environmental Health & Licensing Admin	29,295.19	2,929.52	5,566.09	219.71	20,579.87
als:				Total Net Costs	304,306.68	30,430.67	57,818.27	2,282.30	213,775.44

eFin	Cost Centre	Cost Centre Name	Account	Account Name	Costs 2022/23	Taxi Drivers G319 100.00%	Taxi Vehicles G320 100.00%	Operators G321 100.00%	Other Licensing 100.00%
B	G320	TAXI VEHICLES ACCOUNT	B 43040	PRINTING MATERIALS	3,000.00		3,000.00		
B	G320	TAXI VEHICLES ACCOUNT	B 40010	PURCHASES	0.00		0.00		
B	G320	TAXI VEHICLES ACCOUNT	B 49000	MISCELLANEOUS	0.00		0.00		
B	G316	TAXI NON-RECOVERABLE	B 44000	LEGAL FEES	1,000.00				1,000.00
B	G319	TAXI DRIVERS ACCOUNT	B 44050	CRB CHECKS	7,147.00	7,147.00			
B	G319	TAXI DRIVERS ACCOUNT	B 44060	DVLA CHECKS	1,000.00	1,000.00			
B	G319	TAXI DRIVERS ACCOUNT	B 48420	REFUNDS	0.00	0.00			
B	G319	TAXI DRIVERS ACCOUNT	B 44900	OTHER FEES & SERVICES	292.00	292.00			
B	G304	LICENSING ACT 2003	B 48420	REFUNDS	0.00				0.00
B	G304	LICENSING ACT 2003	B 49020	BAD DEBTS PROVISION	0.00				0.00
B	G305	GAMBLING ACT 2005	B 49020	BAD DEBTS PROVISION	0.00				0.00
B	G306	STREET LICENSING	B 49020	BAD DEBTS PROVISION	0.00				0.00
B	G308	ANIMAL & P.HEALTH LICENSING	B 44140	KENNEL & VET FEES	1,600.00				1,600.00
B	G320	TAXI VEHICLES ACCOUNT	B 44900	OTHER FEES & SERVICES			0.00		
B	G320	TAXI VEHICLES ACCOUNT	B 48420	REFUNDS	0.00		0.00		
B	G319	TAXI DRIVERS ACCOUNT	B 45230	COMPUTER SOFTWARE LICENCES	0.00	0.00			
B	G304	LICENSING ACT 2003	B 92320	INCOME - LICENCES GENERAL	-65,000.00				-65,000.00
B	G305	GAMBLING ACT 2005	B 92320	INCOME - LICENCES GENERAL	-7,590.00				-7,590.00
B	G306	STREET LICENSING	B 92320	INCOME - LICENCES GENERAL	-19,000.00				-19,000.00
B	G307	OTHER GRANTS	B 90150	OTHER MHCL GRANTS	-819.00				-819.00
B	G307	OTHER LICENCES - MISC	B 92320	INCOME - LICENCES GENERAL	-4,681.00				-4,681.00
B	G308	ANIMAL & P.HEALTH LICENSING	B 92320	INCOME - LICENCES GENERAL	-6,000.00				-6,000.00
B	G332	SCRAP METAL DEALERS ACT 2013	B 92320	INCOME - LICENCES GENERAL	-1,715.00				-1,715.00
B	G319	TAXI DRIVERS ACCOUNT	B 92330	INCOME - TAXI LICENSING	-41,500.00	-41,500.00			
B	G320	TAXI VEHICLES ACCOUNT	B 90500	OTHER GOVERNMENT GRANTS	0.00		0.00		
B	G320	TAXI VEHICLES ACCOUNT	B 92330	INCOME - TAXI LICENSING	-50,000.00		-50,000.00		
B	G321	TAXI OPERATORS ACCOUNT	B 92330	INCOME - TAXI LICENSING	-2,229.00			-2,229.00	
Totals:									
Total Costs					14,039.00	8,439.00	3,000.00	0.00	2,600.00
Total Income (-)					-198,534.00	-41,500.00	-50,000.00	-2,229.00	-104,805.00